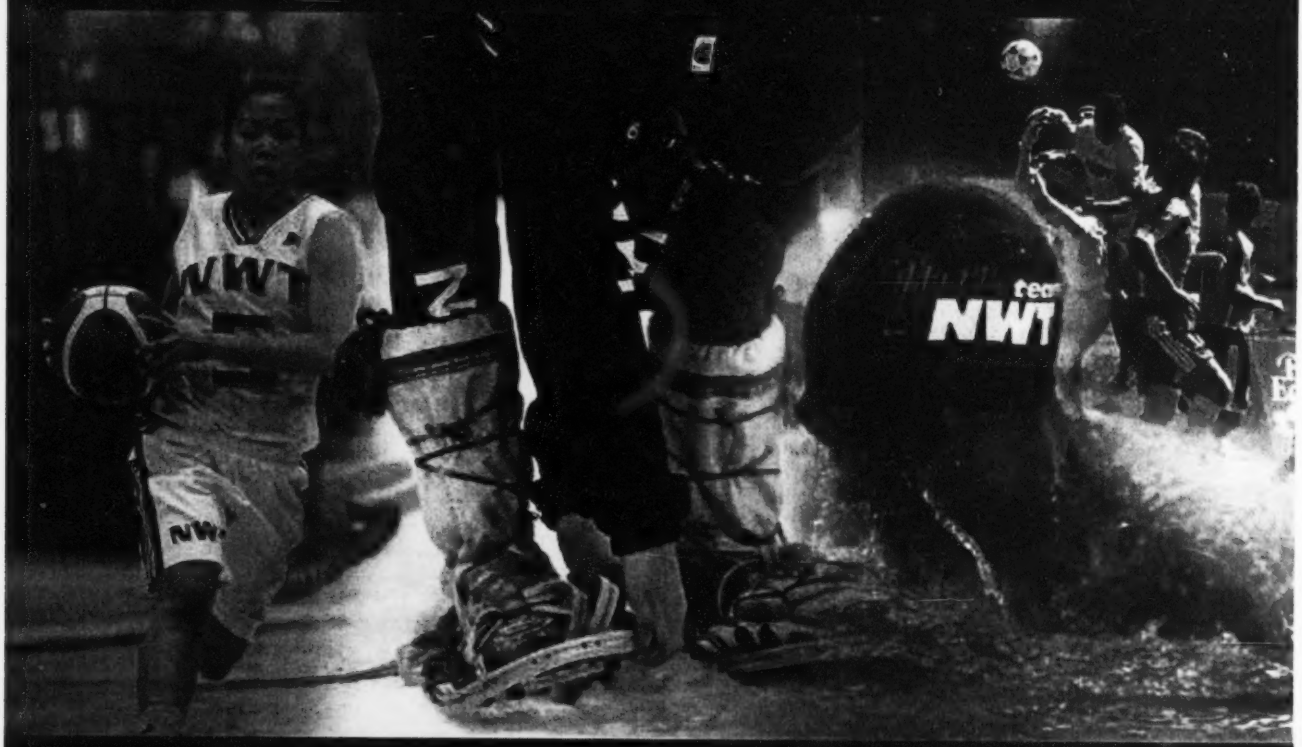
ANNUAL REPORT 2009-2010



SPORT NORTH FEDERATION

MINISTER'S MESSAGE

As Minister of Municipal and Community Affairs (MACA), I would like to thank the Sport North Federation and its Territorial Sport Organizations for providing residents of the Northwest Territories (NWT) with opportunities to lead active and healthy lifestyles.

I would also like to thank the many volunteers who contribute their time, talent and energy to the recreation and sport system. The work they do is important to the well-being of our youth, the growth of the sport system and our collective efforts to build healthier communities in the NWT.

There have been a number of major sporting events during the past year in which athletes from the NWT have enthusiastically participated. Congratulations to everyone who participated in the 2009 Canada Summer Games in Prince Edward Island and the 2010 Arctic Winter Games in Grande Prairie. These Games were very successful and provided a tremendous opportunity for youth to experience the excitement of a multi-sport event.

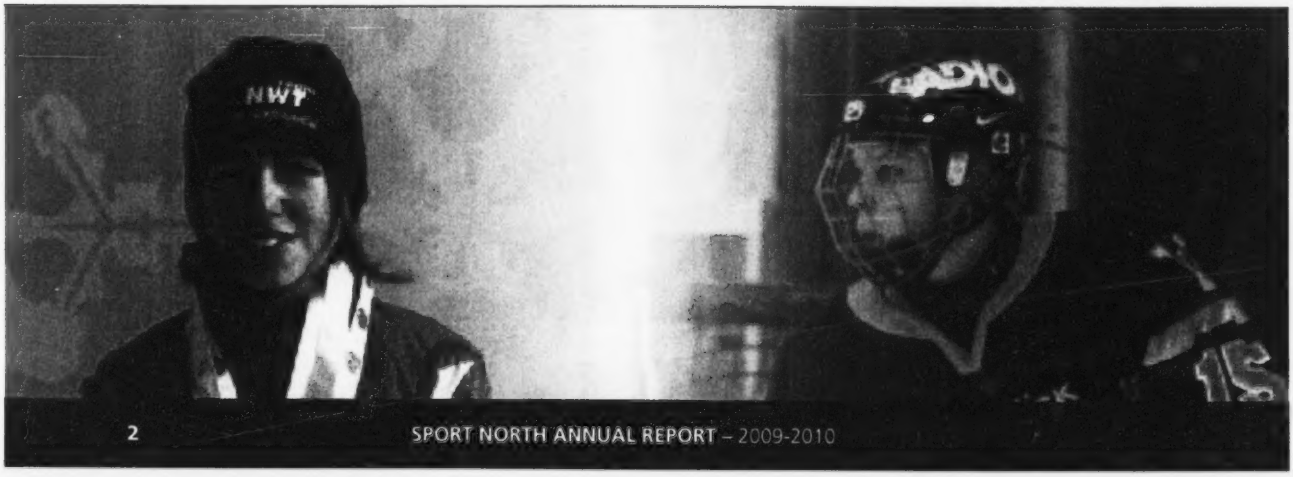
During the past year, Sport North also continued to lead a variety of other important initiatives: KidSport™, a charitable foundation, provided financially-challenged youth the chance to participate in sports; the National Coaching Certification Program offered quality training to aspiring coaches; and the Sport North Awards Program honoured the very best athletes, coaches, officials and leaders from our territory. These initiatives are important elements of sport programming in the NWT, and have helped us achieve our goal of improving the lives of people in our communities.

Again, congratulations to Sport North, the Territorial Sport Organizations and the many volunteers on a successful year, and I encourage you to continue to look for ways to broaden programs so that more people can participate in the future.

Honourable Robert C. McLeod
Minister, Municipal and Community Affairs

ALICIA NORRIS – FORT SIMPSON
Youth Female Athlete of the Year

DEVIN HINCHEY – YELLOWKNIFE
Youth Male Athlete of the Year



PRESIDENT'S MESSAGE

In many ways it has been an outstanding year for the Sport North Federation. I continue to be most appreciative of the quality and commitment of our volunteers. Each and every one of our Territorial Sport Organizatins (TSOs) should be celebrated for the contribution they make. The spirit of volunteerism was certainly in evidence at the Arctic Winter Games. Coaches, chaperones, parents, the Sport North staff and our mission staff members worked extremely hard to give youth a positive experience in Grande Prairie. I was particularly pleased that 26 communities were represented at these Games. This widespread inclusion of sport participation is a product of both our cadre of volunteers, support of family members and the Community Sport Opportunity Program (CSOP).

While our developing athletes maintain their engagement in and enjoyment of sport, our elite athletes continue to impress. In a brief period over the winter, we had athletes competing in World Cup events in several sports, setting international records and, of course, Brendan Green making us all proud by his participation at the Winter Olympics. None of these athletes would have attained their achievements without long-term support from their TSOs and families. In my view, our volunteer coaches, officials and sport administrators are second to none.

It should also be noted that our athletes, supported by their dedicated coaches and team managers, competed with great pride and skill at the Canada Summer Games in Prince Edward Island and, over the years, have continued to improve at national events. An indication of this progress is that NWT competitors have received four medals (one gold, two silvers and a bronze) in the last two Canada Winter Games.

Enhanced communication and collaboration has been a goal of the Federation. We have continued to meet, both formally and informally, with the territorial government, the Sport and Recreation Council, and our partners in an attempt to enhance goodwill, trust and work towards attaining mutual goals.

We are proud of the many programs that enhance opportunities for young people in our 33 northern communities. The KidSport™ NWT program continues to grow and assists families with financial need to enable their children to participate in sport. We are proud that our TSOs reach out to youth in communities large and small. On the other end of the spectrum, NWT seniors continue to be role models. Members of several TSOs will be among the participants of the 2010 Canada 55+ Games in Brockville, Ontario, in August. The Federation is striving for an environment that ensures opportunities in sport for all residents of the NWT.

Finally, I would like to thank our sponsors, wonderful staff, the Board of Directors, members of our committees and sub-committees, and our TSOs for their ongoing efforts on behalf of people of all ages and needs. They are highly committed and I commend their spirit, industry and passion. It has been a privilege to have served this extraordinary sport community during the past 12 months.

Richard W. Daitch

Richard Daitch
President, Sport North Federation

GABRIELLE DES FORGES – YELLOWKNIFE
Junior Female Athlete of the Year

CHAD HINCHEY – YELLOWKNIFE
Junior Male Athlete of the Year

MISSION AND VISION

Mission: Sport North represents the Territorial Sport Organizations of the Northwest Territories. We are dedicated to the development of sport at every level of participation in the Northwest Territories.

Vision: Sport North Federation will be the recognized leader in sport development and will ensure that opportunities in sport, based on fair play, are accessible to all residents of the NWT.

BOARD OF DIRECTORS

Richard Daitch, President
Fort Smith

Abe Theil, Past President
Yellowknife

Shannon Cumming, Leadership Chairperson
Fort Smith

Gary Hoffman, Marketing Chairperson
Hay River

Janie Hobart, Games Chairperson
Fort Smith

James Wong, Finance Chairperson
Yellowknife

Margaret Bell
Fort Smith

Elaine Keenan-Bengts
Yellowknife

Paul Gard
Yellowknife

Harold Cook
Yellowknife

Diane Baxter
Inuvik

Sport North has developed a strategic plan that outlines our goals and objectives for the future, and strengthens our role in the NWT sport system. Our main goals closely resemble the four pillars of the Canadian Sport System: enhanced capacity, enhanced interaction, enhanced excellence and organizational excellence. Our accomplishments in fulfilling these goals this year are depicted in the following four pages.

BRENDAN GREEN – HAY RIVER, MIKE ARGUE – YELLOWKNIFE
Senior Male Athletes of the Year

ENHANCED CAPACITY

- Promote organizational excellence among TSOs as a means to retain volunteers and deliver effective sport programs:
  - Recognized athletic success of the NWT's sport community through the Sport North Awards Program.
- Develop cost-effective partnerships with the private sector, which will provide predictable financial support to the Sport North mission:
  - Established sponsorship agreements with Rio Tinto – Diavik Diamond Mines and Polar Vision for the 2010 Arctic Winter Games.
  - Renewed sponsorship agreement with First Air (two years) and Coast Fraser Towers (one year);
  - Partnership with RBC has helped to raise over $185,000 for KidSport™ through the RBC Champions for Children Dinner.
  - Continued partnership with Top of the World Travel agency to provide our travel services.
- Establish targets for athlete and sport system performance:
  - Fitness testing was administered to 150 athletes from seven sports that participated in the 2009 Canada Summer Games.
  - Rising Star program provided $4,000 in funding to seven athletes to attend sport camps outside the NWT.
- Facilitate the technical development of athletes, coaches and officials:
  - 27 Territorial Sport Organizations provided development opportunities for over 25,000 participants in 543 events (i.e. athlete clinics, coach clinics, officials clinics and competitions).
  - Trained 47 coaches in the National Coaching Certification Program CBET Part A and B courses.
  - KidSport™ program provided funding to seven schools to assist with the purchase of sports equipment to support their athletic programs.
  - KidSport™ program distributed over $29,000 to 178 kids from 15 communities.
  - Community Sport Opportunity Program distributed $60,000.00 to 10 Territorial Sport Organizations to provide sport clinics to NWT communities (over 1,700 athletes and coaches participated in 30 sport camps).
- Seek a long-term funding arrangement with the NWT Sport and Recreation Council and the Government of NWT that will allow us to plan effectively and provide predictable financial support to our members.
- Explore additional opportunities, through the Canadian Council of Provincial and Territorial Sport Federations, to provide tax receipts for donations to the Federation and its members:
  - Seven tax receipts totalling $26,700 were provided through the National Sport Trust Fund.
- Explore the feasibility of a Sport Endowment Fund, which would be a self-sustaining source of funds for sport in NWT:
  - Proposal submitted to the Finance Committee to establish the Fund.

Special thanks to our sponsors for their continued support.

RBC NorthwesTel Bringing us together. FIRST AIR The Airline of the North The Coast Fraser Tower

ALLAN COOK – YELLOWKNIFE
Ruth Inch Memorial Contributor to Sport

ORGANIZATIONAL EXCELLENCE

- Foster and develop an effective Board and staff to better serve the interest of the organization:
  - Research training opportunities for the board and staff on an ongoing basis.
- Contribute funding to staff positions for the Territorial Sport Organizations through the TSO Support Program:
  - Creation of the Personnel Committee to assist with the administration of staffing requirements.
- Sport North operates efficiently and effectively, maximizing program spending and minimizing administration effort that clients have to perform in being accountable to Sport North:
  - Restructured lottery outlets and minimized staff to maximize profits.
  - Monitoring and updating online grant application system.
  - Maintain the online funding allocation process for Territorial Sport Organizations.
  - Provide staff support to the Aboriginal Sport Circle of NWT, NWT Sport and Recreation Council, and NWT Lotteries for financial services.
- Review the Bylaws to ensure that they are relevant to current circumstances:
  - 2010-2011 business plan.
- Review all programs to ensure that they align to our mission and values, provide substantive value to its members and are administered in the most cost-effective manner:
  - Review of current programs through individual committees, with recommended changes forwarded to the Board.
- Review current policies and procedures to ensure that they provide transparent and consistent guidance:
  - Committees submit new policies to the Board for approval.
  - Three existing policies are reviewed and updated at each Board meeting.
- Review the current organizational structure and operations to ensure that they are functioning in the most effective manner:
  - Shift of lottery staff from Sport North to the NWT Sport and Recreation Council.
  - Hired three staff positions to provide shared services for eight Territorial Sport Organizations.
- Upgrade the web site to ensure that the information is current, is readily accessible and aligns with the Federation's vision, mission and strategic plan.
  - Maintain web site content on a regular basis.
  - Developed web sites for seven Territorial Sport Organizations, with a content management system.
  - File sharing through a secure location on the web site.

RICHARD TOLL – YELLOWKNIFE
Dennis Crane Memorial – Official of the Year

JON MASON – YELLOWKNIFE
Coach of the Year

ENHANCED INTERACTION

- Develop a cohesive vision of the role of sport within the overall government agenda, which will guide the sport community:
  - Creation and viability of a NWT Sport Development Plan utilizing the guiding principles of the Canadian Sport for Life (CS4L) model.
  - Understand and create new role for the organization within the new governance model.
- Develop clear roles and responsibilities of Sport North, in relationship with its partners, the SRC and MACA, so that all parties are working effectively together:
  - Signed Regional Trials agreement with the Beaufort Delta Sahtu Recreation Association for coordination of the 2010 Arctic Winter Games playdown process.
  - MOU signed with the NWT Sport and Recreation Council for the delivery of the 2009 Canada Summer Games and 2010 Arctic Winter Games.
- Develop clear and consistent policy direction so that Sport North and its partners may work effectively together, and meet the needs and expectations of their members:
  - Participation and representation of Sport North to the Commitment to Excellence Working Group (partner organizations in the sport and recreation sector working together to develop a new delivery model).
- Establish continued ongoing consultation and collaboration to ensure effective program and policy development:
  - 2010-2011 business plan.
- Active communication among all sport organizations to ensure that their respective needs and expectations are addressed in a timely manner:
  - Sport Forum meeting with Territorial Sport Organizations (November 2009).
  - Member input into organizational Strategic Plan.
  - Annual General Meeting breakout sessions and Commitment to Excellence discussions.
- Ongoing advocacy to ensure that the needs and interests of NWT sport organizations are clearly understood and effectively represented in national programs and initiatives:
  - Team Northwest Territories had 347 athletes, coaches and cultural delegates from 26 communities at the 2010 Arctic Winter Games in Grande Prairie, Alberta. Over 900 participants were involved in the selection process.
  - Team Northwest Territories had 106 athletes, coaches and cultural delegates from nine communities at the 2009 Canada Summer Games in Prince Edward Island.
  - Membership and commitment to the Canadian Council of Provincial and Territorial Sport Federations.
  - Representation on national organizations (KidSport™, Coaching Association of Canada, Canada Games Council and Western Canada Games Council).

NWT LADIES' CURLING TEAM
Team of the Year

ENHANCED EXCELLENCE

- Provide technical and financial support to athletes and teams that participate in advanced competitions:
  - Excel NT year four funding allocations for 2009 Canada Summer Games. Seven teams totalling 114 participants were provided grants to prepare for the Games. A total of $85,000 in funding was allocated to this program.
  - High Performance Athlete Grants totalling $120,000 were distributed to 23 NWT athletes. Funding ranged from $750 to $15,000.
  - Over 200 athletes competed at National Championships for 17 sports.
- Encourage the establishment of multi-sport Northwest Territories Games as a means to foster athlete interest in competitive sport and promote personal achievement:
  - Negotiating and advocating NWT Games programs with funding partners (i.e. NWT Sport and Recreation Council, and Sport and Recreation Division, Government of NWT).
  - Letters to the Minister outlining the need for a NWT Games program and committed funds to the initiative.
- Promote NWT Championships that will facilitate the development of athletes and teams for more advanced competition:
  - NWT Championship dates were promoted on the web site and in monthly newsletters.
  - Integrated several NWT Championships, utilizing the 2010 Arctic Winter Games territorial trial platform.
  - Over 6,000 athletes participated in 34 Territorial Championships.
- Create a NWT Sports Hall of Fame:
  - Investigated the viability and feasibility of a web-based platform for a NWT Sport Hall of Fame.

ROYAL BANK OF CANADA
Corporate Contributor

Avery, Cooper & Co.
Certified General Accountants

Toll-Free: 1-800-661-0787
Website: www.averyco.nt.ca

Gerald F. Avery, FCGA
W. Brent Hinchey, B. Comm, C.G.A.
Cathy A. Cudmore, B. Rec, C.G.A.

4918-50th Street, P.O. Box 1620
Yellowknife, NT X1A 2P2
Telephone: (867) 873-3441
Facsimilie: (867) 873-2353

AUDITORS' REPORT

To the Members of Sport North Federation

We have audited the Balance Sheet of the Sport North Federation as at March 31, 2010, and the Statements of Operations, Members' Equity and Cash Flows for the year then ended. These financial statements are the responsibility of the Society's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2010, and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

The Past President of Sport North Federation is an employee of the audit firm.

Avery, Cooper & Co.

AVERY, COOPER & CO
Certified General Accountants
Yellowknife, NT

April 26, 2010

BALANCE SHEET
March 31, 2010

	2010 $	2009 $
ASSETS		
Current		
Cash (*Note 3*)	1,157,125	1,005,240
Accrued interest receivable	216	26
Accounts receivable	18,897	9,437
Due from related parties (*Note 17*)	154,001	102,268
GST receivable	18,149	-
Inventory (*Note 2a*)	1,484	24,945
	1,349,872	1,141,916
Capital Assets, net (*Notes 2b and 4*)	7,767	6,721
Investment in Lex Borealis Ltd. (*Note 5*)	962,917	966,388
	2,320,556	2,115,025
LIABILITIES AND MEMBERS' EQUITY		
LIABILITIES		
Current		
Accounts payable and accrued liabilities	313,528	170,508
GST payable	-	747
Contributions repayable (*Note 7*)	90,000	100,000
Deferred revenue (*Note 8*)	695,265	802,082
Due to related parties (*Note 17*)	290,751	217,327
Current portion of long-term debt (*Note 18*)	82,018	77,848
	1,471,562	1,368,512
Contigent Liability (Note 6)		
Non-current		
Long-term debt (*Note 18*)	453,907	535,931
Accrued termination benefits (*Note 19*)	156,420	146,107
	2,081,889	2,050,550
MEMBERS' EQUITY (*Page 2*)		
Surplus	215,960	41,768
Reserves	22,707	22,707
	238,667	64,475
	2,320,556	2,115,025

On behalf of the Board _____
Director

On behalf of the Board _____
Director

See accompanying notes and schedules.

STATEMENT OF OPERATIONS by object

For the period ended March 31, 2010

	Budget 2010 (unaudited)	Actual 2010	Actual 2009
	$	$	$
REVENUE			
Contribution from SRC	1,644,000	1,654,000	1,669,000
Lottery operations *(Schedule 2)*	76,000	34,491	2,772
Net lottery income	1,720,000	1,688,491	1,671,772
Other Revenue			
Administration fees	100,000	110,990	131,388
Donations	40,500	65,429	73
Grants	-	50,251	45,000
Interest	13,000	792	8,507
Membership fees	3,000	3,238	3,238
Projects *(Note 14)*	450,000	478,290	307,839
Miscellaneous revenue	3,500	2,870	50,009
Registration fees	2,000	3,300	1,382
Special projects *(Note 9)*	-	-	30
Ticket sales – awards dinner	1,000	680	520
Total other revenue	613,000	715,840	547,986
Total games revenue	1,137,500	1,170,757	(43,632)
	3,470,500	3,575,088	2,263,390
EXPENDITURES			
Advertising and promotion	18,000	18,343	15,850
Affiliation fees	1,500	2,041	1,262
Amortization	5,000	5,593	4,982
Audit and accounting	15,000	12,172	30,076
Awards and scholarships	67,000	67,211	31,744
Bank charges	4,100	6,549	3,974
Communications	22,900	14,841	21,289
Computer equipment and services	5,000	3,857	2,014
Consulting and other professional fees	1,500	22,023	11,244
Facilities and equipment rental	15,000	15,197	16,461
Grants	785,000	721,644	734,108
Insurance	5,000	5,033	5,125
Interest on long-term debt	30,000	29,801	33,843
Lease of equipment *(Note 15)*	15,000	10,411	10,037
Legal	9,400	1,839	7,701
Miscellaneous	12,500	10,252	41,843
Office supplies	24,000	26,599	16,311
Periodicals, printing and newsletter	11,000	2,599	3,590
Postage and freight	5,600	3,038	2,543
Professional development and training	20,000	4,238	50,490
Projects *(Note 14)*	340,000	471,290	307,838
Repairs and maintenance	1,500	619	1,677
Salaries, wages and benefits	715,900	597,473	566,396
Special projects *(Note 9)*	-	-	30
Travel, including meetings and annual banquet	113,100	75,468	82,773
Games expenditures	1,207,050	1,258,315	11,563
	3,450,050	3,386,446	2,014,764
Excess (deficiency) of revenue over expenditures	20,450	188,642	248,626
Investment gain (loss) from Lex Borealis Ltd. *(Note 5)*	-	(3,471)	15,695
	20,450	185,171	264,321

SPORT NORTH MEMBERS

Aurora Horse Association
NWT Arctic Sports Association
NWT Badminton Association
Basketball NWT
NWT Biathlon Association
NWT Board Sport Association
NWT 5 Pin Bowling Association
NWT Broomball Association
NWT Curling Association
NWT Dog Sledding Association
NWT Federation of Shooting Sports
NWT Figure Skating Association
NWT Gymnastics Association
NWT Hockey Association
NWT Judo Association
NWT Karate Association
NWT Kayaking Association
NWT Ski Division
NWT Soccer Association
NWT Softball Association
NWT Speed Skating Association
NWT Squash Association
NWT Swimming Association
NWT Tae Kwon Do
NWT Tennis Association
NWT Track and Field Association
NWT Volleyball Association
NWT Wrestling Association

*** 19,496 members from 33 communities**

Affiliate Members

NWT School Athletic Federation
Special Olympics NWT

SPORT NORTH FEDERATION
Box 11089, Yellowknife NT X1A 3X7
Phone: (867) 669-8326
Toll Free: 1-800-661-0797
Fax: (867) 669-8327
www.sportnorth.com